

#### NEATH PORT TALBOT COUNTY BOROUGH COUNCIL

#### **GOVERNANCE & AUDIT COMMITTEE**

#### 26<sup>th</sup> November 2021

### **Report of the Chief Finance Officer – Huw Jones**

Matters for Information & Decision

Wards Affected:

All Wards

#### **Internal Audit Update Report & Revised Audit Plan**

### 1. Purpose of the Report

The purpose of this report is to provide details of the internal audit work undertaken since the last Governance & Audit Committee meeting in September 2021 and to obtain members approval to revise the Internal Audit Plan.

## 2. Executive Summary

Appendix 1 of this report details the formal audit reports issued;
Appendix 2 gives details of progress against the plan and
Appendix 3 provides details of a revised audit plan for members' approval.

As previously advised a considerable number of working days have been lost to sickness in this financial year which coupled with the challenges being faced across the authority and the current vacancy has necessitated the revision of the audit plan. This report provides detail of achievement against the current plan and seeks approval for a revised plan.

## 3. Background

One of the terms of reference of this Committee is to 'monitor internal (and) external audit performance'. In order to comply with this requirement to monitor the in-house service, an update is given below outlining internal audit work undertaken since the September 2021 Governance & Audit Committee meeting.

In addition, information is provided for members on the current position regarding staffing issues within the team.

#### 4. Staffing Issues

There is currently one Assistant Auditor post vacant due to the postholder leaving to take up a post in one of the accountancy teams. In light of historic problems in filling vacancies and retaining staff at this grade it is deemed an opportune moment to review the structure of the team. It is therefore intended to leave the post vacant until the review is complete and a decision taken on the how best to ensure the team is appropriately resourced.

#### 5. Audit Work Undertaken

Since the last committee meeting a total of 7 formal reports have been issued in line with normal reporting processes.

#### Reports Issued

1 Private Item
Glamorgan Further Education Trust Fund Independent Examination
Use of Agency Workers
Margam Crematorium
Education Library Resource Centre
National Fraud Initiative – Creditor Invoice Payments
National Fraud Initiative – Blue Badge Parking Permits

In addition to the audits undertaken staff have continued to provide advice and guidance when requested, attended working parties and provided input in relation to the controls operating within the new HR/Payroll IT system and the new Sundry Debtors IT system.

#### 6. Revised Audit Plan

Members of this committee approved a full year Internal Audit Plan at the meeting in April 2021. Since then a number of factors which have been reported throughout the year have meant that achievement of the agreed plan is impossible. It is therefore necessary to revise the agreed plan.

It is proposed to **delete** the following areas from the plan:

### **Education & Lifelong Learning Directorate**

#### School based audits

- Challenge Advisors Roles & Outcomes
- Home to School Transport
- Education other than at school
- Pupil Exclusions

The reason for these proposed deletions is the continuing pressures faced by headteachers due to the pandemic and the inability of auditors to visit schools due to health & safety risk assessments around the pandemic. It is proposed that these audits will form part of the 2022/23 audit plan.

### Other education

- Princess Royal Theatre
- Margam Park Developments
- Leisure Services Contract

The reason for these proposed deletions is, the Princess Royal Theatre is only now beginning to open fully and Margam Park is not currently operating as normal. In respect of the Leisure Services Contract, members are still

deliberating on the way forward. These audits will, unless other higher risk areas are identified, form part of next year's audit plan.

#### **Chief Executive's Directorate**

- Compliance with Welsh Language Standards No 1 Regulations
- Cyber Security.

It is proposed that the Welsh Language Standards audit is deleted due to staff resources and the Cyber Security audit deleted to give the recently appointed Chief Digital Officer time to embed his proposed service delivery changes.

#### **Environment Directorate**

Regeneration

It is proposed to delete this audit due to lack of available days.

#### **Finance**

- Sundry Debtors
- Payroll
- Asset Valuations
- Capital Programme

The Sundry Debtors and Payroll audits were both incorporated into the original audit plan as both have new operating systems in development. However the new systems are not fully operational and it is therefore proposed to undertake a full audit of both of these areas early in the new financial year when the systems have had time to bed in. Ongoing support has been provided by the team in relation the internal controls within both systems.

With regards to the proposed work in relation to asset valuations this audit was due to be undertaken due to issues raised by Audit Wales during the

accounts closing process for the 2019/20 accounts. Since then Audit Wales have undertaken work with the team and there were no issues reported in the closing process for 2021/21.

The capital programme work will be incorporated into the work being undertaken following the recent external Governance Review.

#### Social Services, Health & Housing Directorate

#### • Youth Justice Service

It is proposed to delete this audit from the plan as it has recently been reported to the Social Services, Health & Wellbeing Cabinet Board that the Youth Justice Board Cymru have moved the service out of the service concern protocol and congratulated the team on the work undertaken to improve the service. The official notification from the Youth Justice Board states "The progress that has been made in the delivery of justice services to children since then is significant and we would like to commend Neath Port Talbot on the way in which you have approached your improvement journey and focused on development of the service and the needs of the children, families and the communities you serve." In light of this it is not deemed that there is a need for an internal audit of the service.

#### **Cross Directorate**

#### Sickness

Due to the delay in the implementation of the new integrated payroll/HR system it is not deemed worthwhile to undertake this audit until the new reporting systems have been fully rolled out across the authority. This audit will be undertaken in the new financial year.

It is proposed to **add** these audits to the plan:

## **Education, Leisure & Lifelong Learning**

- Statutory policies primary & secondary schools
- Driver declarations primary & secondary schools

### Social Services, Health & Housing

- Trem Y Mor Complex Needs Service
- Monitoring of child or young person's part 6 care plans

#### Finance

- Full audit of the Corporate Bank Reconciliations, this is necessary due to ongoing attempted fraudulent cheque encashments
- External Governance Review follow up work

#### **Cross Directorate**

- DBS compliance (non schools)
- Mobile phones controls & usage

#### 7. Recommendation.

It is recommended that members approve the revised Internal Audit Plan as set out in appendix 3.

## 8. Reason for proposed decision

To ensure compliance with the terms of reference of the Governance and Audit Committee and the Public Sector Internal Audit Standards.

## 9. Financial Impacts

No implication

## 10. Integrated Impact Assessment

A first stage Integrated Impact Assessment has been undertaken and the results indicate that there is no need for a more detailed stage 2 assessment to be undertaken.

### 11. Valleys Communities Impacts

No implications

### 12. Workforce Impacts

No implications

### 13. Legal Impacts

No implications

### 14. Risk Management Impacts

The work of Internal Audit is key in relation to ensuring compliance with internal controls. This work forms part of the Council's overall risk management arrangements.

#### 15. Consultation

There is no requirement for external consultation on this item

## 16. Appendices

Appendix 1 – Audit Reports Issued

Appendix 2 – Audit Plan Monitoring

Appendix 3 – Revised Internal Audit Plan

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Report Ref	Report Subject & Responsible Head of Service	Report Conclusion	Assurance Rating
R18	Glamorgan Further Education Trust Fund – Independent Examination Chief Finance Officer	The examination did not reveal any matters which gave concerns that in any material respect the requirements to keep accounting records in accordance with 2011 Act and to prepare accounts which accord with the accounting records and comply with the accounting requirements of the act have not been met. Testing revealed good controls to be operating in all areas. One recommendation was made with regard to the need to formally appoint a new honorary treasurer following the retirement of the current honorary treasurer.	Substantial Assurance
R19	Use of Agency Workers All Heads of Service	Testing revealed that there is a contract in place for the procurement of agency workers and all Contract Procedure Rules were followed when the contract was awarded. The majority of agency workers were procured via this contract with the exception of some specialist social services staff who were procured via a specialist agency. It is predominantly the Environment Directorate who use agency workers in the Waste & Neighbourhood Teams and the use of agency workers has not greatly increased since the pandemic as staff were redeployed from other service areas whenever possible to cover staff shortages. Authorisation processes for the engagement of agency workers were found to be robust as were budgetary controls.	Reasonable Assurance

## Appendix 1 – Published Reports

Report Ref	Report Subject & Responsible Head of Service	Report Conclusion	Assurance Rating
R20	Private Item		Not applicable
R21	Margam Crematorium Head of Legal & Democratic Services	Core activities of the Crematorium were found to be of a very high standard with robust controls in place for; customer service, cremation procedures, Covid 19 mitigation, record management and scheduling. Recommendations were made and accepted in relation to steaming service; enhancement of the Crematorium's on line presence and income coding.	Reasonable Assurance
R22	Education Library Resource Centre Head of Support Services & Transformation	The ELRS provides high quality, curriculum focused multi-media loans, bespoke reprographic and advisory services to support the resource needs of schools. Good controls were found to be operating in their core areas of business and recommendations were made in relation to enhancing their service to maximise income which has been declining in recent years.	Reasonable Assurance
R23	National Fraud Initiative – Creditor Payments Chief Finance Officer	Information was provided by NFI in relation to 92 possible duplicate payments for the same goods/services. No instances of fraud were suspected and all issues identified were as a result of human error. Of the 92 issues raised by NFI only 5 duplicate payments totalling £4,080.30 had not been identified via budget	Reasonable Assurance

## Appendix 1 – Published Reports

Report Ref	Report Subject & Responsible Head of Service	Report Conclusion	Assurance Rating
		monitoring routines, the service areas concerned have been notified and advised to reclaim the overpayments.	
R24	National Fraud Initiative – Blue Badge Parking Permit	Investigations identified that the Blue Badge Parking Permit System is not up to date regarding deceased badge holders, this is in part due to the pandemic. There is a risk that if blue badges are not returned when the badge holder dies the badges could be used fraudulently. Recommendations have been made to enhance current systems and the Auditor will undertake further work in this area once the service has undertaken the agreed recommendations.	Reasonable Assurance

## Risk Categories (With effect from 2021/22)

<u>Substantial Assurance</u> - testing found good controls to be operating.

<u>Reasonable Assurance</u> - testing found some controls which need enhancing which will be achieved by implementing the agreed recommendations.

## Appendix 1 – Published Reports

<u>Limited Assurance</u> - testing revealed a number of areas where enhancement to existing controls is required. The Head of Service to provide a written response to the Governance & Audit Committee on actions taken to address the issues raised during the audit.

<u>No Assurance</u> - testing revealed areas of significant concern, the Head of Service and or Accountable Manager will attend the next Governance & Audit Committee to provide members with an update on actions taken to address the issues raised during the audit.

Audit Plan Item	Risk	Quarter 1	Quarter 2	Quarter 3
Drimany Schools	Rating M			
Primary Schools	IVI	Adit in Dunnung	A . dit consolete and nonent	
Procurement Card		Audit in Progress	Audit complete and report	
Transactions – Primary			issued	
Schools	M			
Secondary Schools	Н			
		Audit complete and	Final report issued.	
DBS – School based staff	Н	report issued.		
		Audit complete and		
Schools Unofficial Funds	Н	report issued.		
Schools Data Protection		Audit complete and		
Registration	M	report issued.		
Challenge Advisors Roles				
and Outcomes	Н			
Home to School				
Transport	Н			
Education other than at			Audit in planning stage.	
school	M			
Pupil exclusions	М		Audit in planning stage.	
Education Library			Audit in progress	
Resource Centre	М			
Covid Hardship Fund		2 Covid-19 Grant Audits	2 audits completed and	
Grants	Н	in progress (Free School	reports issued.	

		Meal Payments and		
		Business Start Up)		
		2 Covid-19 Grant Audits		
		Complete and reports		
		issued (Self Isolation		
		Support Scheme and		
		Lockdown Discretionary		
		Grant).		
Princess Royal Theatre	M			
Leisure Services				
Contract	M			
Margam Park				
Development	Н			
Integrated Impacts			Audit in planning stage.	Audit in progress
Assessments	M			
Compliance with Welsh		Audit in progress.	Postponed due to staffing	
Language Standards	M		availability	
		Audit in planning stage.	Audit complete & draft	Audit complete and final
Margam Crematorium	M		report being prepared	report issued
		Audit in progress.	Postponed due to staffing	
GDPR/Data Security	M		availability	
Stores – Stocktake		Ongoing.	Ongoing	Ongoing
Assistance	Н			
Environment Grants	M			

Fuel Usage and Control	Н			Audit in planning stage
Drainage	М			
Regeneration	М			
Business Support Loans			1 grant audited (Covid	
and Grants	М		grant)	
Crymlyn Burrows		Audit in planning stage.	Audit in progress	Audit in progress
Transfer Station	Н			
Final Accounts	Н	Ongoing.	Ongoing	Ongoing
		Audit for 2020/21	Audit complete final report	
		complete and report	issued	
Council Tax	L	waiting to be issued.		
NNDR	L			
				Advice being provided in
Sundry Debtors (New				relation to new system
System)	Н			development
		Audit in progress in	Audit complete and final	
Housing Benefits	L	relation to 2020/21	report issued	
				Advice being provided in
				relation to new system
Payroll (new system)	Н			development
		Audit complete and		
		report issued for		
		Creditors Transaction		
Creditor Payments	L	Testing 2020/21.		

Creditors FIS Checks	Н	Ongoing.	Ongoing	Ongoing
Treasury Management	М			
3 <sup>rd</sup> Sector Grants	М			
Capital Programme	Н			Audit in progress
Assets Valuations	Н			Audit in progress
Cyber Security	Н			
Hillside Secure Unit	М	Audit in planning stage.	Audit complete and draft report being prepared	Draft report being agreed
Social Services Grant			3 grants certified	
Certification	М			
Children's & Adult Services	н		Audit of Monitoring of Child/Young Person Part 6 Care Plan in progress	In progress
Monitoring of External				
Providers	М			
Youth Offending Team	Н			
Covid Recovery	Н		Work commenced	Work ongoing advice being provided via a working party
Corporate Debt				
Recovery	Н			
Consideration	21/0	4 investigations in progress	I report issued. 2 investigations currently	I currently in progress.
Special Investigations	N/A		ongoing.	

Advice & Guidance	N/A	Ongoing.	Ongoing	
		Audit in progress.	Audit complete & report	
Officer Declarations	M		issued	
Procurement	Н			
		Ongoing. National Fraud	Work ongoing, 1 report	2 NFI reports issued
		Initiative work in	issued.	
Fraud	Н	progress.		
		Audit in planning stage.	Audit complete, final report	
Money Laundering	Н		issued	
Grants	Н			
Sickness	M	Audit in planning stage.		
		Audit in progress		Audit complete and final
Use of Agency Workers	M			report issued
Banking Administrator	N/A	Ongoing	Ongoing	Ongoing
Attendance at Working		Ongoing	Ongoing	Ongoing
Parties	N/A			
Servicing Audit		Ongoing	Ongoing	Ongoing
Committee	N/A			
Vision Impaired West				Audit in progress
Glam	L			
SWTRA	N/A			
FOI Requests	N/A	Ongoing	Ongoing	Ongoing
		Annual Audit Complete	Interim audit in progress	
Staff Association/Lottery	N/A	and advice ongoing.		

Procurement during		Audit in progress	Audit complete and report	
initial working from			issued.	
home period	Н			

## **Green = new audits** Red = delete audits

Service Area	Days Allocated	Risk Factor
<b>Education Leisure &amp; Lifelong Learning</b>		
School based audits		
Primary Schools	120	M
Audit of Statutory Policies		M
Audit of Driver Declarations	0-	
Secondary Schools	35	H
Audit of Driver Parlameticus		M
Audit of Driver Declarations		M
The days for these additional audits will com allocated to school based audits.	e from the days p	reviously
Other education		
Challenge Advisers Role & outcomes	20	Н
Home to School Transport	20	Н
Education other than at school	15	M
Pupil exclusions	10	M
Education Library Resource Service	10	M
Grants	20	Н
Leisure		
Princess Royal Theatre	10	M
Leisure Services Contract	10	M
Margam Park Development	10	Н
Service Area	Days	Risk
	Allocated	Factor
<b>Chief Executive's Directorate</b>		
Integrated Impact Assessments Compliance with the Welsh Language	15	M
Standards (No1) Regulations	10	M

Legal Services Margam Crematorium GDPR/Data Security	15 10	M M
Finance		
Revenue Collection		
Council Tax	3	L
NNDR	3	L
Sundry Debtors (new IT system in place)	15	Н
Benefit Administration		
Housing Benefits	3	L
Exchequer		
Payroll (new IT system in place)	20	Н
Creditor Payments	3	L
Creditors (FIS) checks	20	Н
Accountancy		
Treasury Management	15	M
3 <sup>rd</sup> Sector Grants	10	M
Capital Programme	15	Н
Asset Valuations	10	Н
Bank Reconciliation	10	Н
Governance Review follow up work	15	Н
IT		
Cyber Security	15	Н
<u>Environment</u>		
Stores – stocktake assistance	2	Н
Grants	15	M
Fuel Usage & Controls	15	Н
Drainage/Flood risk management	15	M
Pest Control	15	M
Regeneration	10	M
Business Support Loans & Grants	15	M
Crymlyn Burrows Transfer Station	25	H
Final Accounts	5	 H
Tillal Accounts	3	

## **Social Services, Health & Housing**

Social Services		
Hillside Secure Children's Home	15	M
Grant certification	10	M
Safeguarding:		
Children's & Adult Services		
Trem Y Mor Complex Needs Service	25	M
Monitoring of External Providers	20	M
Youth Offending Team	20	Н
Monitoring of a child or young		
person's Part 6 Care Plan	25	M
<u>Cross Directorate</u>		
Covid Recovery	15	Н
Covid hardship fund grants	25	Н
Corporate Debt Recovery	15	Н
(Breathing Space Legislation)		_
Special Investigations	150	N/A
Advice & Guidance requests	90	N/A
Officer Declarations	15	M
Procurement	30	Н
Fraud (to include joint working		
With DWP & NFI)	210	Н
Money Laundering (compliance with policy)	10	Н
Grants	10	Н
Sickness	25	M
Use of Agency Workers	10	M
DBS Compliance (non-schools staff)	15	Н
Mobile Phones – usage & controls	10	M
Other Commitments		
Banking Administrator	4	N/A
Attendance at working		
Parties	20	N/A
Servicing Audit Committee	20	N/A
Vision Impaired West Glam	10	L
SWTRA	15	N/A

FOI Requests	5	N/A
Staff association/lottery	10	N/A

H = High, M = Medium, L=Low